1,160 DEGREES EARNED THIS YEAR

90% RETENTION RATE

#1 BEST VALUE

21,400 ALUMNI

Annual Report of the President 2014-2015
Mission Statement:

Molloy College, an independent, Catholic college rooted in the Dominican tradition of study, spirituality, service, and community, is committed to academic excellence with respect for each person. Through transformative education, Molloy promotes a lifelong search for truth and the development of ethical leadership.
As a society, we love numbers. Top Ten lists, sports statistics, political polls and the calories in that tempting latte at the local coffee shop are just a few examples.

Numbers are indicative and illustrative, and they quickly tell a story that might be less effectively communicated with words. The numbers give you a snapshot, an easy way to understand what is happening at a particular institution, while also providing an opportunity for comparison to others within a similar industry.

That’s why “Molloy by the Numbers” is the theme for this annual report. 2014-2015 was another strong year for the College, and we have selected some relevant data that highlight just a few of our many accomplishments in this past year.

As we began the new academic year, we received word that, once again, we had been named a “Best Value” college by Money magazine. We also earned a “Best in the North” ranking from U.S. News & World Report, which ranked us #36 in the North, our highest ranking to date. This past September we were also pleased to welcome 539 freshmen, the largest incoming class in Molloy’s history.

None of these things happen by accident. Our achievements are the direct result of much hard work by the Molloy community, which is dedicated to providing the best possible education for our students.

Thank you all for yet another outstanding year.

Drew Bogner, Ph.D.
President

P.S. As this publication went to press, we learned that Molloy’s residence halls were named #1 in New York State (and #73 in the country) by Niche.com.
THE DIFFERENCE IS DOMINICAN 60 years 1955-2015

FOUNDED BY THE DOMINICAN SISTERS OF AMITYVILLE
Sixty years ago, guided by the four pillars of study, service, community, and spirituality, the Dominican Sisters of Amityville converted a large house on North Village Avenue in Rockville Centre from a residential home to Molloy Catholic College for Women. We are proud to be celebrating our 60th anniversary as one of Long Island’s premier institutions of higher education.

While so much has changed since 1955, our humble roots remain the solid foundation for Molloy’s strong and growing presence today. To garner a sense of the 60-year transformation of Molloy College, one merely has to walk onto our campus. In recent years, three new buildings, including one currently under construction, stand as evidence of the success and growth of our community.
The Molloy of today is clearly larger and more academically diverse than the Molloy of 1955. However, to truly understand the significance of the College in 2015 we need to look at some objective numbers and related statistics from the 2014-15 year. These numbers will help to quantify the value of the College and the education we provide to our students, while also providing a basis of comparison to other academic institutions.
3,336 Undergraduate Students

90% Freshman Retention Rate

70% Graduation Rate
Growing Strong

Our total enrollment has steadily increased from an inaugural class of just 44 members to 3,336 undergraduate students, 1,119 graduate students and 42 doctoral students as of Fall 2014. Our graduation rate of 70% is eleven percentage points above the national average of 59%.

As the new year began, Molloy was named a “Best Value” college by *Money* magazine for the second consecutive year. No comprehensive college on Long Island or in Queens ranked higher than Molloy. We also earned our highest ranking ever in *U.S. News & World Report*’s America’s Best Colleges listing. The rankings referenced Molloy’s average freshmen retention rate of 90%, which is among the highest in the country.

Additionally, Molloy was named one of “the best U.S. colleges to study health professions” by College Factual, where we were rated number three in the country. The rankings were based on the quality of the college and the strength of the individual programs.
1,119 Graduate Students

60 Point increase in SAT scores of incoming Freshmen

81% Increase in the number of students in the Undergraduate Business Division over the last five years
As Molloy changes as an institution, so does the composition of our student body. Our accepted students are scoring higher on their SATs, with the average score for incoming freshmen increasing 60 points over the last 10 years. Honors students comprise 11% of the freshman class for Fall 2014 compared to only 4% in 2004. On average more than 39% of incoming freshmen are first-generation college students.

The number of undergraduate students has increased 33% since 2004 and in the last five years the number of students in the Undergraduate Business Division has increased by 81%.
Molloy’s vibrant student community speaks to the exciting and diverse opportunities we offer our students. We now boast two residence halls housing 258 students and there are over 50 student clubs and organizations available for students. Popular campus groups include the Anime Club, the Gaming Club and the Step Team.

Our Madison Theatre hosted 55 events during the last year, selling over 25,000 tickets, with events ranging from opera and dance to children’s programming and lectures. Additionally, Broadway star Patti LuPone was the featured artist at the 2014 Annual Gala benefitting Molloy’s scholarship fund.
258 Students housed in Molloy's two residence halls

OVER 50 Student clubs and organizations

25,000 Number of tickets sold for Madison Theatre events
With the addition of women’s bowling as a varsity sport (beginning in the 2015-16 year) Molloy will have 17 NCAA Division II sports teams (10 women’s and 7 men’s). Women’s rugby will also be a varsity sport in 2016-17.

Our athletes remain committed to their studies. Eighteen of our student-athletes recorded a 4.0 GPA last spring, while 44 percent of student-athletes recorded a 3.5 GPA or higher and 54 percent recorded a 3.25 GPA or higher.

Molloy Athletics raised more than $19,000 for charity, including $13,154 for the Make-A-Wish Foundation. We finished third in the country for money raised to help support this very worthwhile cause.

Molloy was excited to have two nationally recognized athletes on campus during the 2014-15 year. Both softball player Tracey Balinskas and lacrosse player Joe Leonard were named All-American selections. Additionally, each of their respective teams earned berths to the East Coast Conference Championship tournaments.
$19,000 Raised for charity by Molloy Athletics

More than 2 All-American Athletes

17 NCAA sports teams
We continue to expand academic opportunities for our students and currently have 98 undergraduate programs (almost double our offerings from the year 2000). Additionally, our master’s programs have more than tripled since 2000. The number of full-time faculty increased more than 10% in the past five years, and more than 75% of full-time faculty have doctoral degrees (up from 60% ten years ago).

The Molloy community was thrilled to receive approval for our new Ed.D. program, the third doctoral program at the College. The Doctor of Education (Ed.D.) in Educational Leadership for Diverse Learning Communities already has 12 students currently enrolled for the inaugural semester. We also recently launched our new master’s program in Clinical Mental Health Counseling.
Employers throughout the New York Metropolitan and Long Island Region continue to seek the best candidates at Molloy – academically prepared students with hands-on experience. Molloy’s new four-year Career Services plan encourages internships and experiential learning, as well as leadership roles throughout our students’ time at Molloy. Career Services has developed and implemented new resources to support faculty’s efforts to integrate career exploration in the students’ classroom learning, helping them make decisions about their careers and gain experience required by employers and graduate schools.

We’ve also seen success in other related areas. The Division of Continuing Education has enrolled over 30,000 students in non-credit and certificate programs over the past 10 years. This past year we had 334 students participate in our International Education program, which has grown 354% since 2004. The program has afforded students the opportunity to travel to a variety of destinations, including Spain, Japan, China, Italy, France, Ireland, England and Thailand.
Raised by Molloy students for charity

$110,000

10,000 Molloy student volunteer hours for school-sponsored service projects

39% Incoming freshmen that are first-generation college students

18
Deeply rooted in our Dominican foundation is the hallmark of a Molloy education – service to others. Students and members of the Molloy community are constantly involved in diverse projects designed to help others. Whether volunteering at a local soup kitchen, collecting school supplies for children in need, rebuilding New Orleans, participating in a midnight run or Boxtown, or walking for autism, you can always find an opportunity at Molloy to make the world a better place.

During the 2014-2015 academic year Molloy students raised over $110,000 for numerous charities, and volunteered over 10,000 hours for school-sponsored service projects. This is equivalent to 417 days of 24-hour-a-day community service.
Many of our alumni and friends choose to provide financial support for the College and its students. To date these generous benefactors have endowed 130 named scholarships. Molloy has been the recipient of many generous gifts from alumni and friends of the College, and to date our largest single gift is $4 million.

Our network of 21,400 alumni continues to support the College not only fiscally, but also through sharing time, talent and advice. Alumni also mentor students, inform the College of job openings, come to campus for student productions or events, and are ambassadors in the community to let others know about the great education and opportunities Molloy has afforded them.

The numbers add up as they paint a picture of a tremendously healthy and growing institution of higher education. We have come a long way from the inaugural class of just over 40 women. Molloy has evolved into a vibrant and expanding campus that provides support, service opportunities and innovative academic programs complimenting traditional offerings.
$4,000,000
Molloy's largest single gift to date

130
Endowed Scholarships

21,400
Alumni that continue to support Molloy College
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General Surgeon
Riverside Medical Center
Founded in 2005 by Molloy College, The Energeia Partnership has been recruiting and educating Long Island’s premier business, not-for-profit and governmental leaders, providing an innovative learning and relationship-building experience for the purpose of enhancing and enriching the common good on Long Island. Our mission, and most passionate hope, is to identify and address the serious, complex and multi-dimensional issues challenging the Long Island Region.

In the past ten years we have developed a growing network of over 320 partners. These individuals are trained and empowered with critical regional data. They are talented and connected stakeholders ready to serve as catalysts for change.

Our Energeia Partners represent the richness of Long Island’s ethnic, geographic, and professional diversity. The first phase of a partner’s involvement (Core Program) includes dedicating two years of study, with approximately 40 other class members, by attending a series of ten full-day workshops (Education, Institutional Racism, Poverty and the Working Poor, Land Use, Energy,
Transportation, Healthcare, Media, Criminal Justice and Governance & Taxation); three retreats and topical “ad hoc” workshops.

The second phase (Regional Action Phase) of a partner’s involvement revolves around continuing the education process and implementing action on behalf of identified regional initiatives.

The Energeia Partnership at Molloy College, an extension of Molloy’s transformative mission, is to serve, engage and cooperatively work for the transformation of Long Island’s common good.

“Energeia”- A Greek word used by Aristotle to describe the demonstration of inner character in deeds. It is goodness plus efficiency; it is focused, purposeful, meaningful, effective, energetic action.

Sammy Chu, Vice President Business Development, Powersmith Home Energy Solutions, Class of 2013
“If you put Energeia partners in a room, you quickly look around and realize that there’s not much you can get done on Long Island without the people you’re standing next to.”

Resi Cooper, President, Cooper Consulting, Class of 2006
“For years and years, and decades and decades, Long Island has talked about everything we need to move forward. Because of Energeia you have stakeholders who are now working together, who would never have known each other prior to Energeia.”

Gwen O’Shea, CEO and President, Health and Welfare Council of Long Island, Board Member, Class of 2007
“As soon as Hurricane Sandy hit our Energeia connections were in place. When you need something an Energeia partner always takes your call. There’s never a doubt that you won’t get the information or the response you need.”

Russell Matthews, Executive Vice President, The Albanese Organization, Board Member, Class of 2012
“The challenges that Energeia addresses were all present in Wyandanch. Whether it’s segregation, problems in the schools, or drugs, all those things had caused Wyandanch to be viewed as a lost cause. It required the leadership that the town provided and the partners that I met through Energeia. All of that came together.”

Teresa Regnante, CEO and President, The United Way of Long Island, Class of 2009
“John Corrado is president of our board (President, Suffolk Transportation Services, Class of 2007) and also an Energeia partner. There are a lot of problems that we face in the area of education, one of the key issues was school supplies. John came forward and asked ‘how can we partner to do a school supply drive?’ That one idea has blossomed. Six years later we’ve got 1,500 children going to school with the supplies they need, having that equity, at least on the first day.”
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<td>'06</td>
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<td>'07</td>
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<td>'14</td>
<td>$5,338.39</td>
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</table>
Endowed Scholarships

The following scholarships have been generously donated by our benefactors and are included in the permanent endowment of Molloy College:

A. Robert and Madeline Mershon Scholarship
Aloysius J. Gabriel Memorial Scholarship
Barbara Ellen Black Scholarship
Beatrice M. Duffy Memorial Scholarship
Bernie Havern Sportsman Scholarship
Biology Founding Faculty Scholarship
Bishop John R. McGann Scholarship
Bogner Leadership Through Service Scholarship
Catherine Brajuka Scholarship
Catherine Umbach Giammarino Scholarship
Charles H. & Dorothy M. Schneider Business Scholarship
Charles P. Hanley Scholarship
Class of 1968 Scholarship
Dr. & Mrs. Peter Lynch Scholarship
Dr. Allen Rauch Memorial Scholarship
Dr. Rose Ann Naughton Memorial Scholarship
Dr. Martin D. Snyder Leadership Scholarship
E. Kilcullen Scholarship
The Edlind Family Scholarship
Ellen Duffy Murphy & Andrew Murphy Scholarship
Emilia Culen Brajuka Scholarship
Fr. Henry Benack Scholarship
Fr. Robert P. Kennedy Scholarship
Frances A. Gabriel Memorial Scholarship
Frances B. Houlihan Memorial Scholarship
Francesca Maria Paone Scholarship
Francis P. Ford Scholarship
F. Liddell Memorial Music Therapy Scholarship
Helene S. Bell Valedictorian Award
Ilona Varga Graduate Education Scholarship
Jennifer Zontini ’11 Students Helping Students Scholarship
Jesse R. Radowitz Memorial Scholarship
Joan Ford Scholarship
Joan Robert Memorial Scholarship Fund
John Robert Hanley Scholarship
Joseph M. & Diane Havlik Scholarship Fund
Karen P. Sciolino Scholarship
Katherine Hanley Scholarship
Kathi Smillie Nursing Foundation Scholarship
Kathie Krieg Medical Social Work Scholarship
Kathleen M. KilKelly Fellowship
Kiran & Anil Chaturvedi MBA Leadership Award
Klementina & Lukas Culen Memorial Scholarship
KPMG / Therese Ahlstrom Scholarship
Leidner Scholarship
Lillian Emmerich Joseph Scholarship
Louis & Pauline Cestari Scholarship
Mary A. Aleksunas-Russo English Faculty Development Fund
Mary B. Ulicny ’74 Scholarship
MaryGay McGrath Scholarship
Maureen T. White Scholarship
Meta Taylor Scholarship
Michael Hoffman Changing Our World Scholarship
Msgr. Charles Bermingham Scholarship
Msgr. McClancy Scholarship
Murley-Henderson Science Scholarship
Neidich-Ryder Natural Science Scholarship
Nuclear Medicine Scholarship
Nursing Scholarships
NYCB Foundation Nursing Scholarship
Paracleta Scholarship
The Piluso Scholarship
Rev. Thomas M. Catania Memorial Scholarship
Richard T. Murray Scholarship
The Riley Family Scholarship
Robert Catell Sustainability Scholarship
Robert Kinpointner, Ph.D. Scholarship
Robert R. & Adelaide M. Curren Memorial Scholarship Fund
Rocco John Filazzola Ph.D. Biology Scholarship
Rosalie Goffner Gerontology Scholarship Award
Rose & Max Neidich Nursing Scholarship
Ruth and John McSweeney Scholarship
S. Anna Marie Hardenburgh, O.P. Music Award
S. Camille Moffatt, O.P. Scholarship
S. Grace Bletsch, O.P. Scholarship
S. Janet Fitzgerald, O.P. Scholarship
S. Katherine Gee, O.P. Scholarship
S. M. Leo Francis Monaghan, O.P. Scholarship
S. Mary Carol Gabriel Memorial Scholarship
S. Mary Celeste Beck, O.P. Scholarship
S. Mary Denis McAuliffe, C.I.J. Scholarship
S. Mary Verity McNicholas, O.P. Scholarship
S. Nivard Stabile, O.P. Scholarship
S. Patricia A. Morris, O.P. Scholarship
S. Rose Teresa Amor, O.P. Scholarship
Salvatore A. Milone Scholarship

S. Anne Connolly and S. Helen T. Nyberg Scholarship
St. Martin de Porres Scholarship
Student Athlete Degree Completion Scholarship
Sullivan Family Scholarship
Teresa and Frank Pane Secondary Mathematics Teaching Scholarship
Therese M. Hughes Family Scholarship
Thomas & Eleanor O’Keeffe Scholarship
Valerie Hawkes Collins Scholarship
Victoria Wolf Gabriel Memorial Scholarship
William H. McDonnell “Commitment to Education” Scholarship

**Funded Scholarships**
The following scholarships have been placed in restricted funds by generous benefactors of the College:

Amanda Rose Kanowitz Scholarship
Carmela and Sam Romano Memorial Scholarship
Dr. L. Loeb Adler Cross Cultural & Cross Ethnic Scholarship
Edvidge & Rinaldo Zona Memorial Scholarship
Ethical Global Citizen Project
Evelyn and Thomas Barry Scholarship
Evelyn C. Selesky Scholarship
Gitenstein Nursing Fellow
Global Learning Travel Fund
Guterman Inc. Scholarship
Joan Germann Kravitz Scholarship
Judann Siegel Memorial Scholarship

Julius and Mary Pinz Poetry Scholarship
The Mancino Family Scholarship
Marilyn E. Kirshenbaum Scholarship
Morris H. Guterman Memorial Scholarship Fund
The Partner Project Scholarship Fund
Rochelle Pinz, CSWR Social Work Scholarship
Rochelle Pinz, LPN, CSWR Music Therapy Scholarship
Rugby Club Scholarship Fund
Sarah Henig Music Award
Saverio Infante Memorial Scholarship
Speech Pathology Rising Star Scholarship
Vincent Ventura Memorial Scholarship
### Statement of Activities

**For the Years Ended June 30, 2015, 2014, 2013, 2012, and 2011**

#### Revenue, gains and other support:

<table>
<thead>
<tr>
<th></th>
<th></th>
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<th></th>
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<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Student tuition and fees</td>
<td>$110,727,766</td>
<td>$105,236,212</td>
<td>$99,424,579</td>
<td>$93,511,202</td>
<td>$84,228,561</td>
</tr>
<tr>
<td>Less: Institutional aid</td>
<td>(20,761,898)</td>
<td>(19,292,926)</td>
<td>(17,411,121)</td>
<td>(14,703,095)</td>
<td>(12,931,776)</td>
</tr>
<tr>
<td>Student tuition and fees, net</td>
<td>$89,965,868</td>
<td>$85,943,286</td>
<td>$82,013,458</td>
<td>$78,808,107</td>
<td>$71,296,785</td>
</tr>
<tr>
<td>Government grants and programs</td>
<td>$2,058,294</td>
<td>$1,260,966</td>
<td>$1,328,818</td>
<td>$1,713,438</td>
<td>$1,425,794</td>
</tr>
<tr>
<td>Gifts and private grants</td>
<td>$1,587,603</td>
<td>$1,661,323</td>
<td>$2,386,831</td>
<td>$1,087,258</td>
<td>$980,849</td>
</tr>
<tr>
<td>Special events</td>
<td>$857,347</td>
<td>$729,561</td>
<td>$672,917</td>
<td>$646,478</td>
<td>$115,474</td>
</tr>
<tr>
<td>Auxiliary enterprises</td>
<td>$3,337,832</td>
<td>$2,195,044</td>
<td>$1,988,552</td>
<td>$1,477,508</td>
<td>$664,260</td>
</tr>
<tr>
<td>Board designated endowment investment return designated for operations</td>
<td>$1,222,586</td>
<td>$1,132,173</td>
<td>$683,276</td>
<td>$1,477,508</td>
<td>$115,474</td>
</tr>
<tr>
<td>Other interest and dividends</td>
<td>$734,355</td>
<td>$310,156</td>
<td>$367,282</td>
<td>$363,334</td>
<td>$376,849</td>
</tr>
<tr>
<td><strong>Total revenue, gains and other support</strong></td>
<td><strong>$99,937,448</strong></td>
<td><strong>93,492,136</strong></td>
<td><strong>89,522,354</strong></td>
<td><strong>85,037,808</strong></td>
<td><strong>76,741,057</strong></td>
</tr>
</tbody>
</table>

#### Expenses:

<table>
<thead>
<tr>
<th></th>
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</thead>
<tbody>
<tr>
<td>Instruction</td>
<td>$55,364,886</td>
<td>$52,537,189</td>
<td>$50,546,605</td>
<td>$46,909,395</td>
<td>$42,778,289</td>
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<td>General administration</td>
<td>$5,741,266</td>
<td>$6,395,935</td>
<td>$5,605,181</td>
<td>$5,019,274</td>
<td>$4,822,951</td>
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<tr>
<td>General institutional</td>
<td>$9,082,811</td>
<td>$8,024,771</td>
<td>$8,223,692</td>
<td>$7,860,448</td>
<td>$7,757,915</td>
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<tr>
<td>Public relations and development</td>
<td>$5,671,443</td>
<td>$5,189,240</td>
<td>$5,116,931</td>
<td>$4,641,535</td>
<td>$3,762,437</td>
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<tr>
<td>Student services</td>
<td>$11,392,275</td>
<td>$11,241,686</td>
<td>$10,917,684</td>
<td>$10,235,512</td>
<td>$8,873,421</td>
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<tr>
<td>Library</td>
<td>$2,953,015</td>
<td>$2,900,160</td>
<td>$2,843,173</td>
<td>$2,707,122</td>
<td>$2,347,488</td>
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<tr>
<td>Auxiliary enterprises</td>
<td>$5,286,581</td>
<td>$4,368,226</td>
<td>$4,277,997</td>
<td>$3,743,623</td>
<td>$451,385</td>
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<tr>
<td>Special events</td>
<td>$307,984</td>
<td>$299,804</td>
<td>$243,570</td>
<td>$393,593</td>
<td>$393,593</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td><strong>$95,800,261</strong></td>
<td><strong>90,957,011</strong></td>
<td><strong>87,774,833</strong></td>
<td><strong>81,545,761</strong></td>
<td><strong>71,187,479</strong></td>
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</tbody>
</table>

#### Change in net assets from operations

<table>
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</tr>
</thead>
<tbody>
<tr>
<td><strong>Change in net assets from operations</strong></td>
<td><strong>$4,137,187</strong></td>
<td><strong>$2,509,165</strong></td>
<td><strong>$1,747,521</strong></td>
<td><strong>$3,492,047</strong></td>
<td><strong>$5,533,578</strong></td>
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#### Non-operating activities:

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</thead>
<tbody>
<tr>
<td>Capital campaign revenues</td>
<td>$353,675</td>
<td>$3,884,713</td>
<td>$280,206</td>
<td>$------</td>
<td>$66,789</td>
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<tr>
<td>Government capital grants</td>
<td>$------</td>
<td>$------</td>
<td>$64,359</td>
<td>$1,410,524</td>
<td>$4,141,263</td>
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<tr>
<td>Investment return in excess of board designated endowment return designated for operations</td>
<td>$(642,639)</td>
<td>$1,865,431</td>
<td>$1,273,881</td>
<td>$143,189</td>
<td>$2,119,037</td>
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<tr>
<td>Adjustment of conditional asset retirement obligations</td>
<td>$------</td>
<td>$------</td>
<td>$198,097</td>
<td>$849,618</td>
<td>$------</td>
</tr>
<tr>
<td><strong>Total non-operating activities</strong></td>
<td>$(288,964)</td>
<td>$5,750,144</td>
<td>$1,816,543</td>
<td>$2,403,331</td>
<td>$6,327,089</td>
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#### Change in net assets

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</thead>
<tbody>
<tr>
<td><strong>Change in net assets</strong></td>
<td>$3,848,223</td>
<td>$8,285,269</td>
<td>$3,564,064</td>
<td>$5,895,378</td>
<td>$11,880,667</td>
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#### Net assets, beginning of year

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</thead>
<tbody>
<tr>
<td><strong>Net assets, beginning of year</strong></td>
<td>$79,727,055</td>
<td>$71,441,786</td>
<td>$67,877,722</td>
<td>$61,982,344</td>
<td>$50,101,677</td>
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</table>

#### Net assets, end of year

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</thead>
<tbody>
<tr>
<td><strong>Net assets, end of year</strong></td>
<td><strong>$83,575,278</strong></td>
<td><strong>$79,727,055</strong></td>
<td><strong>$71,441,786</strong></td>
<td><strong>$67,877,722</strong></td>
<td><strong>$61,982,344</strong></td>
</tr>
</tbody>
</table>

*Certain reclassifications have been made to the statement of activities for the years 2013, 2012, and 2011 to conform to the presentation starting in 2014. These reclassifications did not have any effect on the total net change in assets for those years.*
Revenue, gains and other support:

- Student tuition and fees: $110,727,766
- Less: Institutional aid: (20,761,898)
- Student tuition and fees, net: 89,965,868
- Government grants and programs: 2,058,294
- Gifts and private grants: 1,587,603
- Special events: 857,347
- Auxiliary enterprises: 3,337,832
- Board designated endowment investment return designated for operations: 1,222,586
- Other interest and dividends: 173,563
- Other revenue: 734,355
- Total revenue, gains and other support: 99,937,448

Expenses:

- Instruction: 55,364,886
- General administration: 5,741,266
- General institutional: 9,082,811
- Public relations and development: 5,671,443
- Student services: 11,392,275
- Library: 2,953,015
- Auxiliary enterprises: 5,286,581
- Special events: 307,984
- Total expenses: 95,800,261

Change in net assets from operations:

- 4,137,187

Non-operating activities:

- Capital campaign revenues: 353,675
- Government capital grants: 64,359
- Investment return in excess of board designated endowment return designated for operations: (642,639)
- Adjustment of conditional asset retirement obligations: --------
- Total non-operating activities: (288,964)

Change in net assets:

- 3,848,223

Net assets, beginning of year:

- 79,727,055

Net assets, end of year:

- $83,575,278